



Ubuhlebezwe Municipality

Service Delivery Budget Implementation Plan

2016/17 Financial Year





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FOREWORD BY HIS WORSHIP THE MAYOR

Our Service Delivery and Budget Implementation Plan (SDBIP), commits the uBuhlebezwe Local Municipality, to meeting specific service delivery and budget spending targets. The targets contained within this document will outline, how the uBuhlebezwe Local Municipality, will implement the objectives set out in the Integrated Development Plan (IDP).

The IDP is regarded as the agreed plan between the community and the uBuhlebezwe Local Municipality, and will guide our spending patterns, which will entail “where and on what” principle. This plan is the incorporation of the entire municipal area and not just for specific areas. Our IDP is also guided by the Constitution, which gives specific powers, functions and responsibilities to local government.

This segregation of responsibilities between the spheres government is very important to understand, because, as the local municipality we are responsible for certain services for example roads, traffic safety, urban planning, by-law enforcements, housing, electricity distribution, waste management treatment, tourism, and water and sewerage systems, whilst the backlogs in schools, hospitals and police services, for example is the responsibility of the Provincial governments.

After consulting widely with our community, and careful consideration of the challenges within our Municipality, we have decided that the main focus areas of the IDP, and therefore the SDBIP should be tourism, housing, and economic growth led infrastructure.

We believe, that if we don’t invest in better services and infrastructure, new opportunities and investments will be comprised, and our challenges of create more jobs to address the high unemployment rate will not be materialized. For this reason, our SDBIP and IDP will focus primarily on making our municipality more efficient, and effective in service delivery, by managing our resources and employing the correct staff capacity.

Approved by the Mayor

Date: 26 May 2016

His Worship

Z D Nxumalo

THE MAYOR

Ubuhebezwe Municipality

1.1 Vision, Mission & Core Values

Vision

“To provide affordable quality services through good governance”

Mission

“UBuhlebezwe Municipality will strive to deliver an appropriate level of service to all of its citizens by the year 2025 and alleviate poverty by promoting sustainable development through good governance and accountability.”

1.2 Legislative Mandates

In terms of Section 53 (1) (c) (ii) of the Municipal Finance Management Act, Act No 53 of 2003, the Service Delivery Budget and Implementation Plan is defined as a detailed plan approved by the Mayor of a Municipality for implementing the Municipality's delivery of municipal services and its annual budget, and must indicate the following:

- (a) projections for each month of –
 - (i) revenue to be collected, by source; and
 - (ii) operational and capital expenditure, by vote.
- (b) service delivery targets and performance indicators for each quarter, and
- (c) any other matters prescribed.

According to Section 53(c)(ii) of the Municipal Finance Management Act, the Mayor is expected to approve the Service Delivery Budget Implementation Plan within 28 days after the approval of the budget. In addition, the Mayor must ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the Service Delivery Budget Implementation Plan are made public within 14 days after their approval.



As per Municipal Finance Management Act Circular No 13, National Treasury currently prefers not to prescribe other matters to be included in the Service Delivery Budget and Implementation Plan. This is to ensure good governance and accountability on the part of Municipalities. However, there are five minimum requirements that the National Treasury requires to form part of the Service Delivery Budget and Implementation Plan (Municipal Finance Management Act Circular No. 13). These are outlined below:

1. Monthly projections of revenue to be collected by source;
2. Monthly projections of expenditure (operating and capital) and revenue for each vote;
3. Quarterly projections of service delivery targets and performance indicators for each vote;
4. Ward information for expenditure and service delivery; and
5. Detailed capital works plan broken down by ward over a 3-year period.

In terms of the Municipal Finance Management Act, a Vote is a Department or a functional area of a Municipality and represents the various levels at which the Council approves the budget.

As indicated by the National Treasury in Municipal Finance Management Act Circular No 13, the biggest challenge for Municipalities is to develop meaningful non-financial service delivery targets and indicators.



1.3 The SDBIP Process at UBuhlebezwe Municipality

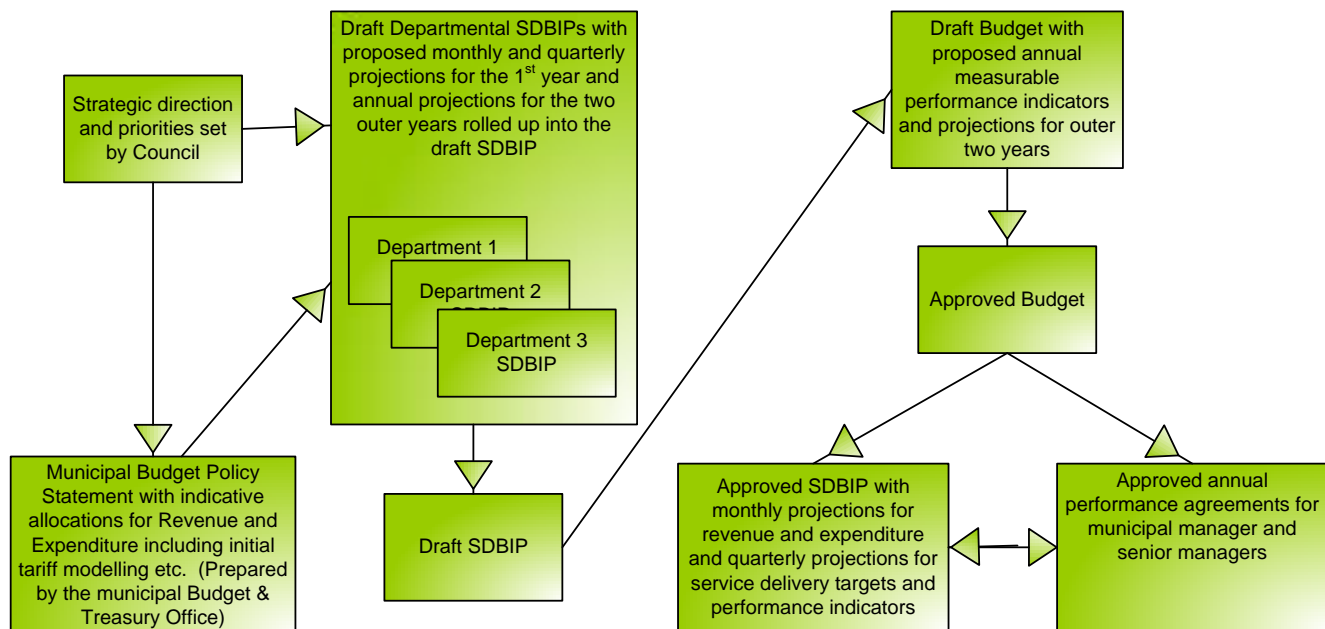


Figure 1: SDBIP Process

The Service Delivery and Budget Implementation Plan is a consolidated document, which incorporates and takes into account information contained in the Integrated Development Plan of the Municipality, Operational Plans for each Department and the budget statements for each Department within the Municipality. Resultantly, the completion of the Service Delivery and Budget Implementation Plan hinges on the finalisation of the above documentation.

The uBuhlebezwe Municipality began its budgeting process during the 2015 year, in which input into the Departments' strategic objectives and outputs for the 2016/2017 budget year were gathered and formed the basis of the individual Departmental scorecards.

Assigned to these strategic objectives and outputs were a set of targets, which the Municipal Officials viewed as vital to achieve in order to meet the service delivery requirements of the uBuhlebezwe Community.



With all the relevant information needed for the Service Delivery and Budget Implementation Plan, work began to fulfill the requirements of Section 53 of the Municipal Finance Management Act. Initially, meetings were held with the relevant Departmental heads and staff, in which their scorecards and budget statements for 2016/2017 year were discussed. These discussions facilitated the alignment of the strategic objectives and outputs to the budget statements, allowing for expenditure to be projected across the 2016/2017 year in terms of the service delivery targets set for the strategic objectives and outputs.

A Three year detailed Capital Works Plan was also compiled, which is a fair projection of capital expenditure to be incurred by the Municipality. Once complete, the above information was consolidated into the Service Delivery and Budget Implementation Plan.

1.4 Strategic Outcomes

STRATEGIC OBJECTIVE NO.	Strategic Objectives
01	To improve the performance and functioning of the municipality.
02	To develop staff to ensure effective service delivery through trainings.
03	To promote accountability to the citizens of UBuhlebezwe
04	To ensure provision, upgrading and maintenance of infrastructure and services that enhances socio-economic development.
05	To promote culture of learning and enhance social development (illiteracy, skill, talent, education).
06	To Practice sound financial management principles.
07	To improve safety and security within the municipal environment
08	To improve sustainable economic growth and development
09	To invest in the development of the municipal area to enhance revenue
10	To facilitate spatial development in the entire area of UBuhlebezwe and at the same time achieve economic social and environmental sustainability

Figure 1: Strategic Outcomes



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1. MONTHLY PROJECTIONS OF REVENUE TO BE COLLECTED BY SOURCE

KZN434 Uthukela - Table B4 Adjustments Budget Financial Performance (revenue and expenditure) -

Description	Ref	Budget Year 2016/17									Budget Year +1 2017/18	Budget Year +2 2018/19
		Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
R thousands	1	A	3 A1	4 B	5 C	6 D	7 E	8 F	9 G	10 H		
Revenue By Source												
Property rates	2	15,748	-	-	-	-	-	(4,850)	(4,850)	10,898	-	-
Property rates - penalties & collection charges		-	-	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue	2	-	-	-	-	-	-	-	-	-	-	-
Service charges - water revenue	2	-	-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	2	-	-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue	2	1,991	-	-	-	-	-	(300)	(300)	1,691	-	-
Service charges - other		-	-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment		500	-	-	-	-	-	24	24	524	-	-
Interest earned - external investments		4,000	-	-	-	-	-	3,500	3,500	7,500	-	-
Interest earned - outstanding debtors		-	-	-	-	-	-	-	-	-	-	-
Dividends received		-	-	-	-	-	-	-	-	-	-	-
Fines		250	-	-	-	-	-	-	-	250	-	-
Licences and permits		3,560	-	-	-	-	-	-	-	3,560	-	-
Agency services		720	-	-	-	-	-	-	-	720	-	-
Transfers recognised - operating		95,039	-	-	-	-	-	-	-	95,039	-	-
Other revenue	2	285	-	-	-	-	-	35	35	320	-	-
Gains on disposal of PPE		-	-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		122,092	-	-	-	-	-	(1,591)	(1,591)	120,501	-	-
Expenditure By Type	-											
Employee related costs		60,566	-	-	-	-	-	(4,070)	(4,070)	56,496	-	-
Remuneration of councillors		9,855	-	-	-	-	-	(0)	(0)	9,855	-	-
Debt impairment		1,900	-	-	-	-	-	-	-	1,900	-	-
Depreciation & asset impairment		19,000	-	-	-	-	-	-	-	19,000	-	-
Finance charges		-	-	-	-	-	-	-	-	-	-	-
Bulk purchases		-	-	-	-	-	-	-	-	-	-	-
Other materials		2,994	-	-	-	-	-	355	355	3,349	-	-
Contracted services		6,484	-	-	-	-	-	(198)	(198)	6,286	-	-
Transfers and grants		4,435	-	-	-	-	-	(500)	(500)	3,935	-	-
Other expenditure		29,462	-	-	-	-	-	131	131	29,593	(26,752)	-
Loss on disposal of PPE		-	-	-	-	-	-	-	-	-	-	-
Total Expenditure		134,696	-	-	-	-	-	(4,282)	(4,282)	130,415	(26,752)	-
Surplus/(Deficit)		(12,604)	-	-	-	-	-	2,691	2,691	(9,913)	26,752	-
Transfers recognised - capital		58,280	-	-	-	-	-	4,603	4,603	62,882	-	-
Contributions recognised - capital		-	-	-	-	-	-	-	-	-	-	-
Contributed assets		-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) before taxation		45,675	-	-	-	-	-	7,293	7,293	52,969	26,752	-
Taxation		-	-	-	-	-	-	-	-	-	-	-



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Surplus/(Deficit) after taxation		45,675	-	-	-	-	-	7,293	7,293	52,969	26,752	-
Attributable to minorities		-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality		45,675	-	-	-	-	-	7,293	7,293	52,969	26,752	-
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year		45,675	-	-	-	-	-	7,293	7,293	52,969	26,752	-



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2. KZN434 UBUHLEBEZWE - SUPPORTING TABLE SB12 BUDGETED MONTHLY REVENUE AND EXPENDITURE (MUNICIPAL VOTE)

KZN434 Ubuhebezwe - Supporting Table SB12 Adjustments Budget - monthly revenue and expenditure (municipal vote) -

Description	Ref	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
		Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget
R thousands																
Revenue by Vote																
Vote 1 - Executive and Council		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - BUDGET AND TREASURY		52,230	820	(41)	1,395	926	31,225	662	1,001	23,022	441	1,128	(1,970)	110,840	116,382	-
Vote 3 - CORPORATE SERVICES		183	(25)	67	149	74	78	20	20	20	24	13	(351)	274	288	-
Vote 4 - COMMUNITY AND SOCIAL SERVICES		91	113	123	1,761	959	105	91	89	99	23	111	(2,543)	1,022	1,073	-
Vote 5 - SPORTS AND RECREATION / PARKS		-	-	-	2,712	-	-	-	-	-	-	-	(2,712)	-	-	-
Vote 6 - PUBLIC SAFETY		345	303	347	416	393	367	393	377	328	263	404	(161)	3,775	3,964	-
Vote 7 - HOUSING		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - PLANNING AND DEVELOPMENT		3	1	0	2	1	2	6	29	6	3	1	81	135	142	-
Vote 9 - ROADS TRANSPORT		1,178	3,297	8,828	3,516	3,614	6,117	(364)	5,766	4,797	2,876	4,664	21,359	65,647	68,930	-
Vote 10 - WASTE MANAGEMENT		143	143	85	145	147	147	142	139	137	137	138	188	1,691	1,775	-
Vote 11 - 0		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - 0		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - 0		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - 0		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - 0		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue by Vote		54,173	4,651	9,411	10,096	6,114	38,041	949	7,421	28,411	3,767	6,459	13,891	183,383	192,552	-
Expenditure by Vote																
Vote 1 - Executive and Council		1,042	952	1,252	1,600	1,764	1,918	2,033	1,506	1,654	2,168	2,015	4,176	22,080	23,184	-
Vote 2 - BUDGET AND TREASURY		697	759	921	711	1,281	1,330	2,343	864	938	940	1,059	24,356	36,200	38,010	-
Vote 3 - CORPORATE SERVICES		863	2,131	1,812	1,696	1,646	1,765	1,195	1,340	1,400	1,582	1,490	3,670	20,590	21,620	-
Vote 4 - COMMUNITY AND SOCIAL SERVICES		700	1,118	1,023	1,058	1,023	909	4,276	1,095	607	526	1,293	(5,109)	8,519	-	-
Vote 5 - SPORTS AND RECREATION / PARKS		15	6	34	45	14	177	30	12	183	104	13	39	672	-	-
Vote 6 - PUBLIC SAFETY		731	733	746	825	1,272	909	944	924	831	822	907	1,778	11,422	-	-
Vote 7 - HOUSING		82	78	81	79	108	79	76	73	70	67	76	22	891	-	-
Vote 8 - PLANNING AND DEVELOPMENT		238	285	249	309	661	1,002	514	322	575	197	505	2,353	7,209	-	-
Vote 9 - ROADS TRANSPORT		1,587	1,913	1,840	1,822	2,250	1,777	1,020	1,167	976	1,278	1,423	(2,788)	14,266	-	-
Vote 10 - WASTE MANAGEMENT		576	650	577	674	967	641	718	784	666	612	684	1,016	8,566	-	-
Vote 11 - 0		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-



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Vote 12 - 0		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - 0		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - 0		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - 0		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure by Vote		6,531	8,624	8,536	8,819	10,985	10,506	13,151	8,088	7,899	8,297	9,466	29,512	130,415	82,814	-
Surplus/ (Deficit)		47,643	(3,973)	874	1,277	(4,871)	27,535	(12,202)	(666)	20,511	(4,530)	(3,007)	(15,622)	52,969	109,738	-



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3. KZN434 UBUHLEBEZWE - SUPPORTING TABLE SB16 ADJUSTMENT OF MONTHLY CAPITAL EXPENDITURE PER MUNICIPAL VOTE

KZN434 Ubuhebezwe - Supporting Table SB16 Adjustments Budget - monthly capital expenditure (municipal vote) -

Description - Municipal Vote	Ref	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
		Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget
R thousands																
Multi-year expenditure appropriation	1															
Vote 1 - Executive and Council		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - BUDGET AND TREASURY		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 3 - CORPORATE SERVOCES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 4 - COMMUNITY AND SOCIAL SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 5 - SPORTS AND RECREATION / PARKS		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 6 - PUBLIC SAFETY		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 7 - HOUSING		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - PLANNING AND DEVELOPMENT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - ROADS TRANSPORT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - WASTE MANAGEMENT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - 0		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - 0		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - 0		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - 0		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - 0		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital Multi-year expenditure sub-total	3	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Single-year expenditure appropriation																
Vote 1 - Executive and Council		-	-	-	800	213	-	-	-	-	-	-	100	1,113	-	-
Vote 2 - BUDGET AND TREASURY		-	-	-	-	122	-	-	-	-	-	-	228	350	-	-
Vote 3 - CORPORATE SERVOCES		-	-	105	370	7	6	-	-	-	-	-	859	1,347	-	-
Vote 4 - COMMUNITY AND SOCIAL		728	1,109	1,566		1,654	503						5,442			



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SERVICES					1,685			6,578						19,264		
Vote 5 - SPORTS AND RECREATION / PARKS		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 6 - PUBLIC SAFETY		-	-	-	213	192	-	-	-	-	-	-	694	1,100	-	-
Vote 7 - HOUSING		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - PLANNING AND DEVELOPMENT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - ROADS TRANSPORT		581	2,582	3,293	6,435	3,878	6,923	1,009	-	-	-	-	22,870	47,571	-	-
Vote 10 - WASTE MANAGEMENT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - 0		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - 0		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - 0		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - 0		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - 0		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total	3	1,308	3,691	4,964	9,504	6,067	7,432	7,587	-	-	-	-	30,193	70,745	-	-
Total Capital Expenditure	2	1,308	3,691	4,964	9,504	6,067	7,432	7,587	-	-	-	-	30,193	70,745	-	-



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4. KZN434 UBUHLEBEZWE - SUPPORTING TABLE Sb4 ADJUSTMENT TO PERFORMANCE INDICATORS AND BENCHMARKS OF THE OPERATING BUDGET

KZN434 Ubuhlebezwe - Supporting Table SB4 Adjustments to budgeted performance indicators and benchmarks -

Description of financial indicator	Basis of calculation	2013/14	2014/15	2015/16	Budget Year 2016/17			Budget Year +1 2017/18	Budget Year +2 2018/19
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Prior Adjusted	Adjusted Budget	Adjusted Budget	Adjusted Budget
<u>Borrowing Management</u>									
Credit Rating	Short term/long term rating	266.3%	3359.7%	537.2%					
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	-3939.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants				0.0%	0.0%	0.0%	0.0%	0.0%
<u>Safety of Capital</u>		0.0%	0.0%	0.0%					
Gearing	Long Term Borrowing/ Funds & Reserves				16.8%	0.0%	16.8%	0.0%	0.0%
<u>Liquidity</u>		–	–	–					
Current Ratio	Current assets/current liabilities	–	–	–	550.9%	0.0%	550.9%	0.0%	0.0%
Current Ratio adjusted for aged debtors	Current assets/current liabilities less debtors > 90 days/current liabilities	–	–	–	550.9%	0.0%	0.0%	0.0%	0.0%
Liquidity Ratio	Monetary Assets/Current Liabilities				4.3	0.0	4.3	0.0	0.0
<u>Revenue Management</u>			86.6%	273.0%					
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/ Last 12 Mths Billing	86.6%	93.2%	89.5%	81.5%				
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		31391.1%	0.0%	0.0%	252.0%				
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue				18.2%	0.0%	18.4%	0.0%	0.0%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old				0.0%	0.0%	0.0%	0.0%	0.0%
<u>Creditors Management</u>									
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA s 65(e))	0.0%	0.0%	0.0%					
Creditors to Cash and Investments					58.9%	0.0%	15.1%	0.0%	0.0%
<u>Other Indicators</u>									
Electricity Distribution Losses (2)	Total Volume Losses (kW)								
	Total Cost of Losses (Rand '000)								
	% Volume (units purchased and generated less units sold)/units purchased and generated								
Water Distribution Losses (2)	Total Volume Losses (kℓ)								
	Total Cost of Losses (Rand '000)								
	% Volume (units purchased and generated less units sold)/units purchased and generated								



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Employee costs	Employee costs/(Total Revenue - capital revenue)				49.6%	0.0%	46.9%	0.0%	0.0%
Remuneration	Total remuneration/(Total Revenue - capital revenue)								
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)				2.5%	0.0%	2.8%	0.0%	0.0%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)				15.6%	0.0%	15.8%	0.0%	0.0%
IDP regulation financial viability indicators									
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)				0.0%	0.0%	0.0%	0.0%	0.0%
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services				17.0%	0.0%	17.2%	0.0%	0.0%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure				0.0	0.0	0.0	0.0	0.0



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5. QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE

The quarterly targets and quarterly projections of expenditure schedule is attached as annexure to this SDBIP.



6. WARD INFORMATION

Expenditure and Service Delivery per Ward is included in Section 5 of this report.

WARD 1	WARD 2	WARD 3	WARD 4	WARD 5	WARD 6
1. Mahhehle	1. Ixopo Town	1. Mpofini	1. Mariathal	1. Emkhunya	1. Hlokozi
2. Ncakubana	2. Hopewell	2. Sgedleni	2. Hlanzeni	2. Embo	2. Ngomakazi
3. Mahhafana	3. Carrisbrook	3. Nonkwenkwane	3. Fairview	3. Isangcwaba	3. Gudlucingo
4. Cabazi		4. Bhensela	4. Emakholweni	4. Zasengwa	
		5. Mahlathi	1. Emandilini	5. Emqanqala	
		6. Mashakeni	5. Spreza	6. Ebhobhozi	
		7. Chibini		7. Emnyanyabuzi	



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WARD 7	WARD 8	WARD 9	WARD 10	WARD 11	WARD 12
1. Jolivet	1. Hluthankungu	1. Highflats	1. Umhlabashane	1. Kwanokweja	1. Emazabekweni
2. Ndonyane	2. Flasher	2. Kozondi	2. Kwathathane	2. Etop	2. Bovini / Emadungeni
3. Njane	3. Gudwini	3. Springvalle Mission	3. Kamashumi	3. Eplain Hill	3. Emgodi / Skeyi
4. Emgangeeni	4. Esgcakini	4. Koshange	4. Black Store	4. St. Alois	4. Emdabu
		5. Kokhoza	5. Emgodi / Embambalala	5. Kadladla	5. Kwamagaba
		6. Nhlamvini	6. Kwanokwena	6. Afrika	6. Kwantambama
		7. Ethuleshe / Ehholo		7. Ka2000	7. Emaweni
		8. Kaskhunyanana / Koshinga			



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7. DETAILED CAPITAL WORKS PLAN

SDBIP/ DP NO.	WAR D	NAME OF THE PROJECT 2016/2017	Quarter 1	Quarter 2	Quarter 3	Quarter 4	TOTAL BUDGET
IPD09	2	Jeffrey Zungu Sportfield – ph 2	Construction commencement - 10% completion by 30-Sep-16	Construction in progress - 60% completion by 31-Dec-16	Construction in progress - 100% completion by 31-Mar-17	n/a	
IPD08	2	Portion of East Street-ph2	Construction in progress - 100% completion by 30-Sep-16	n/a	n/a	n/a	
IPD10	2	Ixopo Bus Rank	Construction in progress - 100% completion by 30-Sep-16	n/a	n/a	n/a	
IPD18	3	Electrification & Housing (Ofafa)	100% completion by 30-Sep-16	n/a	n/a	n/a	
IPD05	4	Morningside Hall (Soweto) – ph2	Construction in progress - 100% completion (Phase 1 of Morningside Soweto hall-) by 30-Sep-16	n/a	n/a	n/a	
IPD19	5	Electrification (Mkhunya) – Ph 1	15% completion by 30-Sep-16	45% completion by 31-Dec-16	60% completion by 31-Mar-17	80% completion by 30-Jun-17	
IPD20		Electrification (Mkhunya) – Ph 2	75% completion by 30-Sep-16	100% completion of electrification by 31-Dec16	n/a	n/a	
IPD03	6	Msenge Road	Construction commencement - 5% completion by 31-Dec-16	Construction in progress - 30% completion by 31-Dec-16	100% of new Gravel roads constructed by 31-Mar-17	n/a	
IPD09	7	Upgrade of Jolivet Sportfield – Phase 2	Construction commencement - 10% completion by 30-Sep-16	Construction in progress - 60% completion by 31-Dec-16	Construction in progress - 100% completion by 31-Mar-17	n/a	
IPD06	8	Madungeni Hall	n/a	Construction commencement -	Construction in	100% completion of	



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SDBIP/ DP NO.	WAR D	NAME OF THE PROJECT 2016/2017	Quarter 1	Quarter 2	Quarter 3	Quarter 4	TOTAL BUDGET
				30% completion by 31-Dec-16	progress - 90% completion by 31- Mar-17	a community hall constructed (Madungeni) by 30-Jun-17	
IPD07	9	Kintail Hall	Signing of requisition by 30-Sep-16	n/a	Construction commencement - 35% completion by 31-Mar-16	100% completion of a community hall constructed (Kintail) by 30-Jun-17	
IPD03	11	Mxolisi Ngubo Rd	Construction commencement - 5% completion by 31-Dec-16	Construction in progress - 30% completion by 31- Dec-16	100% of new Gravel roads constructed by 31- Mar-17	n/a	
IPD03	12	Nomakhele Road	Construction commencement - 5% completion by 31-Dec-16	Construction in progress - 30% completion by 31- Dec-16	100% of new Gravel roads constructed by 31- Mar-17	n/a	
IPD03	13	Thuleshe Road	Construction commencement - 5% completion by 31-Dec-16	Construction in progress - 30% completion by 31- Dec-16	100% of new Gravel roads constructed by 31- Mar-17	n/a	
		-	-	-			R 56 951 059.90



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8. DETAILED CAPITAL WORKS PLAN (THREE - FIVE YEARS)

WAR D	NAME OF THE PROJECT 2016/2017	ORIGINAL BUDGET TOTAL 2016/2017 R	ADJUSTED BUDGET TOTAL 2016/2017 R	NAME OF THE PROJECT 2017/2018	NAME OF THE PROJECT 2018/2019	NAME OF THE PROJECT 2019/2020	NAME OF THE PROJECT 2020/2021
1				Harold Nxasane Road	Sdungeni Road	Mdu Miya Sportfield	
2	Jeffrey Zungu Sportfield – ph 2			Jeffrey Zungu Sportfield – ph 3	Sandile Dlokodla Dlamini Sportfield	Hopewell to Carrisbrook road	Nyide residence road- Carrisbrook
2	Portion of East Street-ph2						
2	Ixopo Bus Rank						
2				Chapel Street			
3	Electrification & Housing (Ofafa)			Msingatheni Hlabisa Combo Court	Sgedleni Hall	Sheshe Sports Field	Zwangaye Nene road
4	Morningside Hall (Soweto) – ph2			Spreza Road Butateni road	Fairview Roads	Mandili hall	Shezlop road
5	Electrification (Mkhunya) – Ph 1				Bonizwe hall	Nkweletsheni Sportfield	Sqandulweni sports field
5	Electrification (Mkhunya) – Ph 2						
6	Msenge Road			Pass 4 Phungula Sportfield	Multipurpose hall	Mapo road	
7	Upgrade of Jolivet Sportfield – Phase 2			Mkhwanazi road	Masangweni sports field	Shelembe road	Masomini road
8	Madungeni Hall			Xolani Vezi sports field	Upgrade of kwashiyabanye sports field	Nhlewukeni hall	Khambule road
9	Kintail Hall			Sikhosiphi Dlamini	Skhunyana Road		



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WAR D	NAME OF THE PROJECT 2016/2017	ORIGINAL BUDGET TOTAL 2016/2017 R	ADJUSTED BUDGET TOTAL 2016/2017 R	NAME OF THE PROJECT 2017/2018	NAME OF THE PROJECT 2018/2019	NAME OF THE PROJECT 2019/2020	NAME OF THE PROJECT 2020/2021
				Sportfield			
10				Mncadi road	Nxele Road	Nyuluka Road	
11	Mxolisi Ngubo Rd			Kwa dladla sports field	Nokweja sports field	Plainhill hall	Ntombilezi road
12	Nomakhele Road			Mazabeko Hall	Mdabu Sports field	Mgodi Skeyi hall road	Madlenja extension road
13	Thuleshe Road						
14							
	-	R 58 860 128.00	R 63 184 032.70	-	-		



CONCLUSION

A series of reporting requirements are outlined in the MFMA. Both the Mayor and the Accounting Officer have clear roles to play in preparing and presenting these reports. The SDBIP provides an excellent basis for generating the reports, for which the MFMA gives very clear guidelines. The reports then allow the Councillors to monitor the implementation of service delivery programmes and initiatives. The following planning and reporting cycle has been fully implemented at uBuhlebezwe Municipality.



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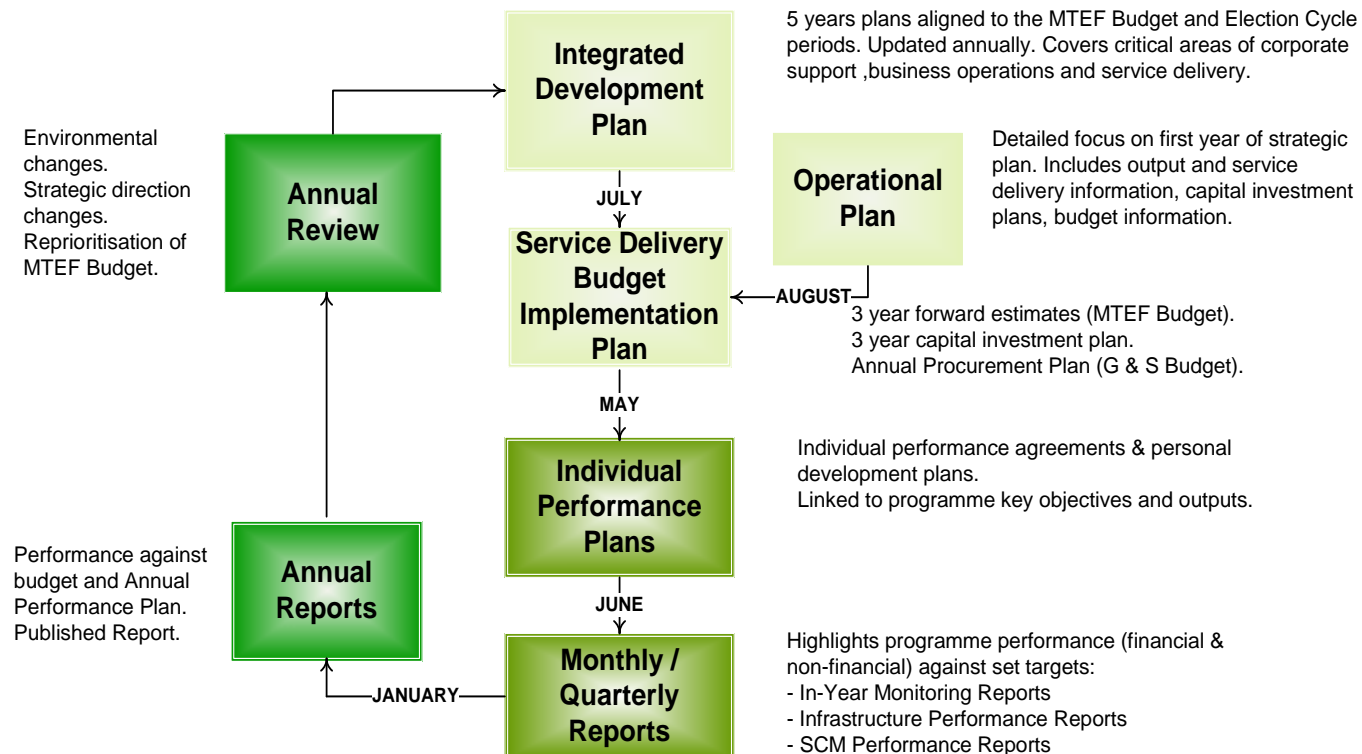


Figure 2: Planning & Reporting Cycle



7.1 Monthly Reporting

Section 71 of the MFMA stipulates that reporting on actual revenue targets and spending against the budget should occur on a monthly basis. This reporting must be conducted by the accounting officer of a municipality no later than 10 days after the last working day of each month. Reporting must include the following:

- a. Actual revenue per source;
- b. Actual borrowings;
- c. Actual expenditure per vote;
- d. Actual capital expenditure per vote; and
- e. The amount of any allocations received.

If necessary, explanations of the following must be included in the monthly reports:

- a. Any material variances from the Municipality's projected revenue by source, and from the Municipality's expenditure projections per vote;
- b. Any material variances from the service delivery and budget implementation plan; and
- c. Any remedial or corrective steps taken or to be taken to ensure that the projected revenue and expenditure remain within the Municipality's approved budget.

7.2 Quarterly Reporting

Section 52 (d) of the MFMA compels the Mayor to submit a report to the Council on the implementation of the budget and the financial state of affairs of the Municipality within 30 days of the end of each quarter. The quarterly performance projections captured in the SDBIP form the basis for the Mayor's quarterly report.



7.3 Midyear Reporting

Section 72 (1) (a) of the MFMA outlines the requirements for mid-year reporting. The Accounting Officer is required by the 25th of January of each year to assess the performance of the Municipality during the first half of the year, taking into account:

- i. The monthly statements referred to in section 71 for the first half of the year;
- ii. The Municipality's service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the Service Delivery and Budget Implementation Plan;
- iii. The past year's annual report, and progress on resolving problems identified in the annual report; and
- iv. The performance of every Municipal Entity under the sole or shared control of the Municipality, taking into account reports in terms of section 88 of the MFMA from any such entities

Based on the outcomes of the mid-year budget and performance assessment report, an adjustments budget may be tabled if actual revenue or expenditure amounts are materially different from the projections contained in the budget or the SDBIP. The SDBIP is also a living document and may be modified based on the mid-year performance review. Thus the SDBIP remains a kind of contract that holds the Municipality accountable to the community.

7.4 Recommendations for SDBIP Process

The implementation of an automated business solution will enhance the completeness and quality of information presented in future SDBIP's.