



Ubuhlebezwe Municipality

Service Delivery Budget Implementation Plan

2017/18 Financial Year





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FOREWORD BY HIS WORSHIP THE MAYOR

Our Service Delivery and Budget Implementation Plan (SDBIP), commits the uBuhlebezwe Local Municipality, to meeting specific service delivery and budget spending targets. The targets contained within this document will outline, how the uBuhlebezwe Local Municipality, will implement the objectives set out in the Integrated Development Plan (IDP).

The IDP is regarded as the agreed plan between the community and the uBuhlebezwe Local Municipality, and will guide our spending patterns, which will entail “where and on what” principle. This plan is the incorporation of the entire municipal area and not just for specific areas. Our IDP is also guided by the Constitution, which gives specific powers, functions and responsibilities to local government.

This segregation of responsibilities between the spheres government is very important to understand, because, as the local municipality we are responsible for certain services for example roads, traffic safety, urban planning, by-law enforcements, housing, electricity distribution, waste management treatment, tourism, and water and sewerage systems, whilst the backlogs in schools, hospitals and police services, for example is the responsibility of the Provincial governments.

After consulting widely with our community, and careful consideration of the challenges within our Municipality, we have decided that the main focus areas of the IDP, and therefore the SDBIP should be tourism, housing, and economic growth led infrastructure.

We believe, that if we don’t invest in better services and infrastructure, new opportunities and investments will be comprised, and our challenges of create more jobs to address the high unemployment rate will not be materialized. For this reason, our SDBIP and IDP will focus primarily on making our municipality more efficient, and effective in service delivery, by managing our resources and employing the correct staff capacity.

Approved by the Mayor

Date: 25 May 2017

His Worship

Z D Nxumalo

THE MAYOR

Ubuhebezwe Municipality

1.1 Vision & Mission

Vision

“To provide affordable quality services through good governance”

Mission

“UBuhlebezwe Municipality will strive to deliver an appropriate level of service to all of its citizens by the year 2025 and alleviate poverty by promoting sustainable development through good governance and accountability.”

1.2 Legislative Mandates

In terms of Section 53 (1) (c) (ii) of the Municipal Finance Management Act, Act No 53 of 2003, the Service Delivery Budget and Implementation Plan is defined as a detailed plan approved by the Mayor of a Municipality for implementing the Municipality's delivery of municipal services and its annual budget, and must indicate the following:

- (a) projections for each month of –
 - (i) revenue to be collected, by source; and
 - (ii) operational and capital expenditure, by vote.
- (b) service delivery targets and performance indicators for each quarter, and
- (c) any other matters prescribed.

According to Section 53(c)(ii) of the Municipal Finance Management Act, the Mayor is expected to approve the Service Delivery Budget Implementation Plan within 28 days after the approval of the budget. In addition, the Mayor must ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the Service Delivery Budget Implementation Plan are made public within 14 days after their approval.

1. Monthly projections of revenue to be collected by source;
2. Monthly projections of expenditure (operating and capital) and revenue for each vote;
3. Quarterly projections of service delivery targets and performance indicators for each vote;
4. Ward information for expenditure and service delivery; and
5. Detailed capital works plan broken down by ward over a 3-year period.

As indicated by the National Treasury in Municipal Finance Management Act Circular No 13, the biggest challenge for Municipalities is to develop meaningful non-financial service delivery targets and indicators.



1.3 The SDBIP Process at UBuhlebezwe Municipality

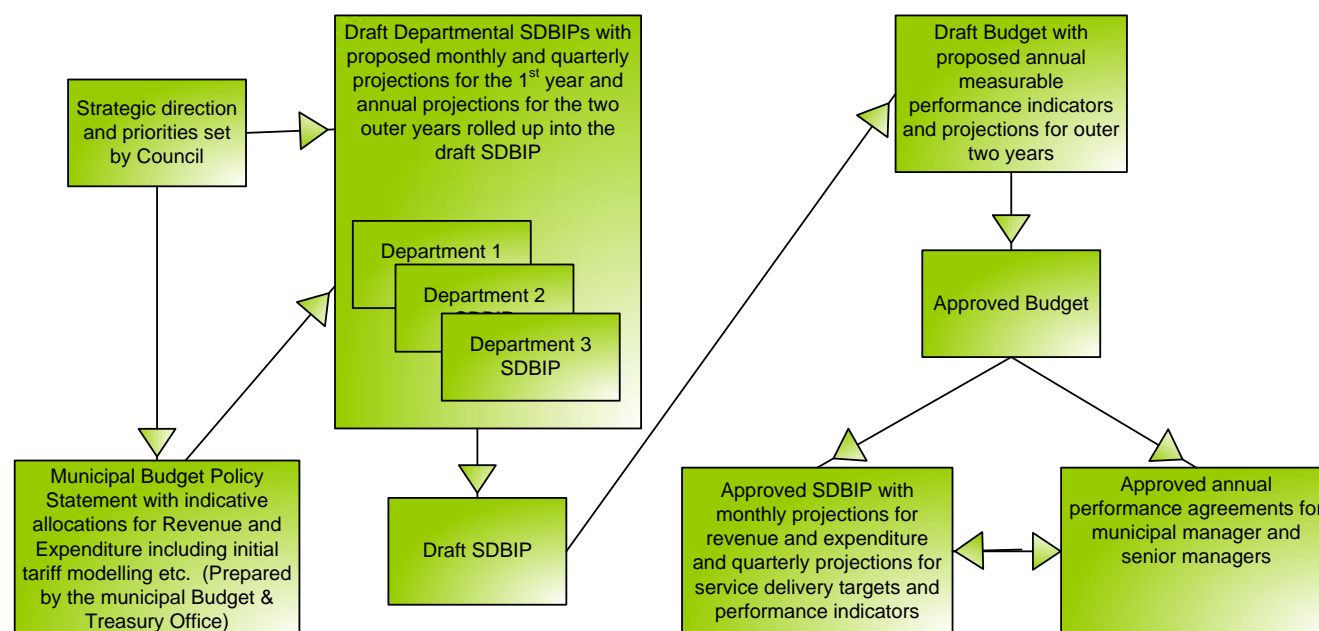


Figure 1: SDBIP Process

The Service Delivery and Budget Implementation Plan is a consolidated document, which incorporates and takes into account information contained in the Integrated Development Plan of the Municipality, Operational Plans for each Department and the budget statements for each Department within the Municipality. Resultantly, the completion of the Service Delivery and Budget Implementation Plan hinges on the finalisation of the above documentation.

The uBuhlebezwe Municipality began its budgeting process during the 2016 year, in which input into the Departments' strategic objectives and outputs for the 2017/2018 budget year were gathered and formed the basis of the individual Departmental scorecards.

Assigned to these strategic objectives and outputs were a set of targets, which the Municipal Officials viewed as vital to achieve in order to meet the service delivery requirements of the uBuhlebezwe Community.



With all the relevant information needed for the Service Delivery and Budget Implementation Plan, work began to fulfill the requirements of Section 53 of the Municipal Finance Management Act. Initially, meetings were held with the relevant Departmental heads and staff, in which their scorecards and budget statements for 2016/2017 year were discussed. These discussions facilitated the alignment of the strategic objectives and outputs to the budget statements, allowing for expenditure to be projected across the 2017/2018 year in terms of the service delivery targets set for the strategic objectives and outputs.

A Three year detailed Capital Works Plan was also compiled, which is a fair projection of capital expenditure to be incurred by the Municipality. Once complete, the above information was consolidated into the Service Delivery and Budget Implementation Plan.

1.4 Strategic Outcomes

STRATEGIC OBJECTIVE NO.	Strategic Objectives
01	To improve the performance and functioning of the municipality.
02	To develop staff to ensure effective service delivery through trainings.
03	To promote accountability to the citizens of UBuhlebezwe
04	To ensure provision, upgrading and maintenance of infrastructure and services that enhances socio-economic development.
05	To promote culture of learning and enhance social development (illiteracy, skill, talent, education).
06	To Practice sound financial management principles.
07	To improve safety and security within the municipal environment
08	To improve sustainable economic growth and development
09	To invest in the development of the municipal area to enhance revenue
10	To facilitate spatial development in the entire area of UBuhlebezwe and at the same time achieve economic social and environmental sustainability

Figure 1: Strategic Outcomes



UBUHLEBEZWE MUNICIPALITY
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1. MONTHLY PROJECTIONS OF REVENUE TO BE COLLECTED BY SOURCE

Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand										
Revenue by Vote	1									
Vote 1 - Executive and Council		25	10	10	-	-	-	-	-	-
Vote 2 - BUDGET AND TREASURY		76,088	88,128	88,128	112,155	110,840	90,798	123,182	129,341	135,808
Vote 3 - CORPORATE SERVOCES		931	987	987	250	274	1,885	8,250	8,663	9,096
Vote 4 - COMMUNITY AND SOCIAL SERVICES		577	737	737	1,022	1,022	741	1,055	1,107	1,163
Vote 5 - SPORTS AND RECREATION / PARKS		63	384	384	-	-	-	-	-	-
Vote 6 - PUBLIC SAFETY		3,406	3,773	3,773	3,775	3,775	4,691	3,775	3,964	4,162
Vote 7 - HOUSING		51	58	58	-	-	-	-	-	-
Vote 8 - PLANNING AND DEVELOPMENT		2,260	1,789	1,789	135	135	6,224	135	142	149
Vote 9 - ROADS TRANSPORT		37,750	69,181	69,181	61,045	65,647	44,273	49,338	51,805	54,395
Vote 10 - WASTE MANAGEMENT		1,596	1,464	1,464	1,991	1,691	1,618	1,991	2,090	2,195
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Total Revenue by Vote	2	122,748	166,511	166,511	180,372	183,383	150,229	187,725	197,111	206,967
Expenditure by Vote to be appropriated	1									
Vote 1 - Executive and Council		13,496	14,980	14,980	22,614	22,080	18,942	23,193	24,353	25,571
Vote 2 - BUDGET AND TREASURY		24,893	28,218	28,218	37,525	36,200	28,192	37,566	39,445	41,417
Vote 3 - CORPORATE SERVOCES		17,881	22,241	22,241	21,414	20,590	17,955	22,932	24,079	25,283
Vote 4 - COMMUNITY AND SOCIAL SERVICES		6,446	6,921	6,921	9,123	8,519	22,138	9,652	10,135	10,641
Vote 5 - SPORTS AND RECREATION / PARKS		565	625	625	672	672	920	723	759	797
Vote 6 - PUBLIC SAFETY		5,993	7,873	7,873	12,039	11,422	7,759	13,474	14,148	14,855
Vote 7 - HOUSING		366	855	855	1,181	891	750	1,252	1,315	1,381
Vote 8 - PLANNING AND DEVELOPMENT		7,047	6,418	6,418	7,311	7,209	10,015	7,205	7,566	7,944
Vote 9 - ROADS TRANSPORT		8,893	9,848	9,848	14,313	14,266	81,734	15,080	15,834	16,625
Vote 10 - WASTE MANAGEMENT		4,862	6,176	6,176	8,505	8,566	5,896	10,137	10,644	11,176
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Total Expenditure by Vote	2	90,441	104,154	104,154	134,696	130,415	194,302	141,215	148,276	155,689
Surplus/(Deficit) for the year	2	32,306	62,356	62,356	45,675	52,969	(44,073)	46,510	48,836	51,278



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2. KZN434 UBUHLEBEZWE - SUPPORTING TABLE Sb12 BUDGETED MONTHLY REVENUE AND EXPENDITURE (MUNICIPAL VOTE)

Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue by Vote	-															
Vote 1 - Executive and Council		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - BUDGET AND TREASURY		53,977	379	427	333	30,602	337	433	778	22,923	200	745	12,050	123,182	129,341	135,808
Vote 3 - CORPORATE SERVOCES		18	13	46	18	18	18	18	19	19	23	12	8,029	8,250	8,663	9,096
Vote 4 - COMMUNITY AND SOCIAL SERVICES		80	81	91	86	133	107	91	89	99	23	111	64	1,055	1,107	1,163
Vote 5 - SPORTS AND RECREATION / PARKS		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 6 - PUBLIC SAFETY		315	315	315	315	315	315	315	315	315	315	315	315	3,775	3,964	4,162
Vote 7 - HOUSING		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - PLANNING AND DEVELOPMENT		10	2	67	2	8	1	6	29	6	3	1	0	135	142	149
Vote 9 - ROADS TRANSPORT		4,111	4,111	4,111	4,111	4,111	4,111	4,111	4,111	4,111	4,111	4,111	4,111	49,338	51,805	54,395
Vote 10 - WASTE MANAGEMENT		187	167	166	168	167	167	167	164	162	162	163	149	1,991	2,090	2,195
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Total Revenue by Vote		58,698	5,067	5,223	5,032	35,353	5,057	5,142	5,505	27,635	4,837	5,457	24,718	187,725	197,111	206,967
Expenditure by Vote to be appropriated	-															
Vote 1 - Executive and Council		1,220	1,628	1,754	1,774	2,492	1,684	2,117	1,688	1,537	3,234	1,716	2,349	23,193	24,353	25,571
Vote 2 - BUDGET AND TREASURY		948	1,235	7,446	1,094	1,710	4,875	2,516	942	1,053	1,106	2,160	12,482	37,566	39,445	41,417
Vote 3 - CORPORATE SERVOCES		77	1,623	2,711	2,813	2,246	1,998	1,511	1,290	1,214	585	258	6,607	22,932	24,079	25,283
Vote 4 - COMMUNITY AND SOCIAL SERVICES		804	804	804	804	804	804	804	804	804	804	804	804	9,652	10,135	10,641
Vote 5 - SPORTS AND RECREATION / PARKS		2	36	32	26	152	77	30	12	183	104	13	56	723	759	797
Vote 6 - PUBLIC SAFETY		799	878	976	1,063	1,555	958	1,057	1,045	913	868	915	2,446	13,474	14,148	14,855
Vote 7 - HOUSING		82	88	102	96	187	97	101	93	89	91	67	159	1,252	1,315	1,381
Vote 8 - PLANNING AND DEVELOPMENT		600	600	600	600	600	600	600	600	600	600	600	600	7,205	7,566	7,944
Vote 9 - ROADS TRANSPORT		1,423	897	1,119	1,022	1,528	1,213	1,156	1,326	1,018	1,272	981	2,125	15,080	15,834	16,625
Vote 10 - WASTE MANAGEMENT		530	619	768	858	1,079	672	678	849	661	574	629	2,220	10,137	10,644	11,176
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Total Expenditure by Vote		6,486	8,409	16,313	10,151	12,354	12,977	10,571	8,649	8,073	9,239	8,143	29,848	141,215	148,276	155,689
Surplus/(Deficit) before assoc.		52,212	(3,342)	(11,090)	(5,119)	22,999	(7,920)	(5,430)	(3,144)	19,562	(4,402)	(2,686)	(5,131)	46,510	48,836	51,278
Taxation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Attributable to minorities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	1	52,212	(3,342)	(11,090)	(5,119)	22,999	(7,920)	(5,430)	(3,144)	19,562	(4,402)	(2,686)	(5,131)	46,510	48,836	51,278



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3. KZN434 UBUHLEBEZWE - SUPPORTING TABLE Sb16 ADJUSTMENT OF MONTHLY CAPITAL EXPENDITURE PER MUNICIPAL VOTE

Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description	Ref	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand																
Multi-year expenditure to be appropriated	1															
Vote 1 - Executive and Council		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - BUDGET AND TREASURY		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 3 - CORPORATE SERVOCES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 4 - COMMUNITY AND SOCIAL SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 5 - SPORTS AND RECREATION / PARKS		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 6 - PUBLIC SAFETY		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 7 - HOUSING		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - PLANNING AND DEVELOPMENT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - ROADS TRANSPORT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - WASTE MANAGEMENT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
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Capital multi-year expenditure sub-total	2	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Single-year expenditure to be appropriated																
Vote 1 - Executive and Council		76	76	76	76	76	76	76	76	76	76	76	76	910	956	1,003
Vote 2 - BUDGET AND TREASURY		28	28	28	28	28	28	28	28	28	28	28	28	330	347	364
Vote 3 - CORPORATE SERVOCES		223	223	223	223	223	223	223	223	223	223	223	223	2,670	2,804	2,944
Vote 4 - COMMUNITY AND SOCIAL SERVICES		442	442	442	442	442	442	442	442	442	442	442	442	5,302	5,568	5,846
Vote 5 - SPORTS AND RECREATION / PARKS		309	309	309	309	309	309	309	309	309	309	309	309	3,713	3,899	4,094
Vote 6 - PUBLIC SAFETY		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 7 - HOUSING		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - PLANNING AND DEVELOPMENT		163	163	163	163	163	163	163	163	163	163	163	163	1,950	2,048	2,150
Vote 9 - ROADS TRANSPORT		3,900	3,900	3,900	3,900	3,900	3,900	3,900	3,900	3,900	3,900	3,900	3,900	46,797	49,137	51,594
Vote 10 - WASTE MANAGEMENT		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
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Capital single-year expenditure sub-total	2	5,139	5,139	5,139	5,139	5,139	5,139	5,139	5,139	5,139	5,139	5,139	5,139	61,674	64,757	67,995
Total Capital Expenditure	2	5,139	5,139	5,139	5,139	5,139	5,139	5,139	5,139	5,139	5,139	5,139	5,139	61,674	64,757	67,995



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4. KZN434 UBUHLEBEZWE - SUPPORTING TABLE Sb4 ADJUSTMENT TO PERFORMANCE INDICATORS AND BENCHMARKS OF THE OPERATING BUDGET

Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
<u>Borrowing Management</u>											
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	0.7%	1.1%	0.6%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	2.1%	2.4%	2.4%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<u>Safety of Capital</u>											
Gearing	Long Term Borrowing/ Funds & Reserves	121.5%	16.8%	16.8%	16.8%	130.7%	130.7%	0.0%	16.8%	16.8%	16.8%
<u>Liquidity</u>											
Current Ratio	Current assets/current liabilities	3.8	4.0	4.0	4.9	4.3	11.2	–	9.7	9.7	9.7
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	3.8	4.0	4.0	4.9	4.3	11.2	–	9.7	9.7	9.7
Liquidity Ratio	Monetary Assets/Current Liabilities	3.3	3.4	3.4	4.3	3.7	9.2	–	7.3	7.3	7.3
<u>Revenue Management</u>											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		150.8%	99.4%	100.0%	252.0%	193.3%	81.1%	82.5%	100.0%	100.0%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		150.8%	99.4%	100.0%	252.0%	193.3%	81.1%	82.5%	100.0%	100.0%	100.0%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	7.7%	8.9%	8.9%	7.7%	8.4%	8.9%	0.0%	15.8%	15.8%	15.8%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
<u>Creditors Management</u>											
Creditors System Efficiency	% of Creditors Paid Within Terms (within' MFMA' s 65(e))										
Creditors to Cash and Investments		14.4%	13.4%	17.5%	11.7%	26.5%	-25.1%	0.0%	18.0%	17.6%	17.2%
<u>Other Indicators</u>											
	Total Volume Losses (kW)										
	Total Cost of Losses (Rand '000)										
Electricity Distribution Losses (2)	% Volume (units purchased and generated less units sold)/units purchased and generated										
Water Distribution Losses (2)	Total Volume Losses (kℓ)										
	Total Cost of Losses (Rand '000)										
	% Volume (units purchased and generated less units sold)/units purchased and generated										



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Employee costs	Employee costs/(Total Revenue - capital revenue)	0.0%	0.0%	38.8%	49.6%	46.9%	49.0%	51.3%	46.2%	46.2%	46.2%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	39.4%	38.3%	43.1%	57.7%	0.0%	0.0%		53.3%	53.3%	53.3%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	3.1%	2.2%	2.2%	2.5%	0.0%	0.0%		2.5%	2.4%	2.4%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	18.4%	12.0%	15.7%	15.6%	15.8%	16.0%	14.3%	13.5%	13.5%	13.5%
IDP regulation financial viability indicators		-									
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	3.1	4.2	3.6	5.4	5.4	5.4	3.9	5.6	5.6	5.9
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	66.6%	64.3%	64.6%	51.8%	76.8%	65.7%	0.0%	121.9%	121.9%	121.9%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	44.2	47.3	14.2	11.0	7.6	(2.5)	(0.4)	6.8	6.9	7.1



5. QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE

The quarterly targets and quarterly projections of expenditure schedule is attached as annexure to this SDBIP.



6. WARD INFORMATION

Expenditure and Service Delivery per Ward is included in Section 7 and 8 of this report.

WARD 1	WARD 2	WARD 3	WARD 4	WARD 5	WARD 6
Mahhehle	Ixopo Town	Mpofini	Mariathal	Emkhunya	Hlokozi
Ncakubana	Hopewell	Sgedleni	Hlanzeni	Embo	Ngomakazi
Mahhafana	Carrisbrook	Nonkwenkwane	Fairview	Isangcwaba	Gudlucingo
Cabazi	Flaxton Farm	Bhensela	Emakholweni	Zasengwa	Ntapha
KwaMadonela station	Chibini	Mahlathini	Emandilini	Ebutateni	
		Mashakeni	Sprenza	Ebhobhobho	
		Ntakama	Ndimakude	Emnyanyabuzi	
		Ntshengeni	Kamalamula	Mahlubini	
		Nhlangwini	Sibindi	Nkweletsheni	
		Matolweni	Fohloza	Ndonyane	
		Nkumandeni	Morningside		
			Morning view		
			Shayamoya		
			Sakeni /Christ the King		



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WARD 7	WARD 8	WARD 9	WARD 10	WARD 11	WARD 12
Jolivet	Hluthankungu	Phumobala	Umhlabashane	Kwanokweja	Emazabekweni
Njane		Kozondi	Kwathathane	Etop	Bovini / Emadungeni
Emgangeeni	Gudwini	Springvalle Mission	Koshinga	Eplain Hill	Emgodi / Skeyi
	Esgcakini	Koshange	Kaskhunyanana / eBhayi	St. Alois	Emdabu
		Kokhoza		Kadladla	Kwamagaba
		Nhlamvini		Afrika	Kwantambama
				Ka2000	Emaweni
				Bhekuphiwa	
				Maweni	



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WARD 13	WARD 14
Flasher	<u>Thandokuhle</u> Fodo/Smangele, Mzumbe/kaThoyi, Nhlanguwini multipurpose centre, Jika shop, Nqabakucasha, Mlahlantongwe, Gasa, khohlwangifile, esidakeni
Highflats	<u>Mdibaniso</u> Esimemelweni, Ncencence, Cabanga, Pitoli B, Enduneni Gumede
Ethuleshe / Ehholo	<u>Ndwebu</u> Eyeland, Madwaleni, Blekini, Endwebu esikolweni, eZinyokeni, Pitoli A, eSihlahleni
Black Store	<u>eLwazi</u> Thuthuka, Thembeni, Mleyi, Mkhomazana, Gudlintaka, eDangweni, eMajwaheni
Emgodi / Embambalala	
Kwanokwena	
Kamashumi	
Mqwabuza	
Nhlanvana	



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7. DETAILED CAPITAL WORKS PLAN

OBJECTIVES	2017/2018	QUARTERLY TARGETS & ACTUALS				PORTFOLIO OF EVIDENCE
	ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	
	PROJECTED	PROJECTED	PROJECTED	PROJECTED	PROJECTED	
To ensure provision, upgrading and maintenance of infrastructure and services that enhances socio-economic development	100% of new Gravel roads to be constructed (Harold Nxasana road 2km), Butateni 0.8km), (Mkhwanazi road 1km and Mncadi road 1.33km by 31-Mar -18	Construction in progress-10% completion by 30-Sep-17	Construction in progress-30% completion by 31-Dec-17	Construction in progress-100% completion by 31-Mar-18	n/a	appointment letter ,signed consultant's progress report sand completion certificates
	100% of new Gravel roads to be constructed (Spreza road 1.5km), 30-June -18	Signing of requisition by 31 July 2017	Construction in progress- 30% completion by 31-Dec-17	Construction in progress- 80% completion by 31-Mar-18	100% of new roads constructed by 30-Jun-18	Signed Requisition,appointment letter ,signed consultant's progress report and completion certificates
	Approve design reports and business plans of 2018/2019 projects by 31-Mar-18	Development of Service Level Agreement by 30-Sept-17	Approval of Business Plan on MIS system by 31-Dec-17	Approval of design reports and Signing of Requisition for advertising 2018/19 projects by 31-Mar-18	n/a	Requisitions, Business Plans, Service Level Agreement & Design report
	100% completion of a community hall constructed (Kintail Hall) by 29-Sep-17	100% completion of a community hall constructed (Kintail Hall) by 29 Sep-17	n/a	n/a	n/a	Completion Certificate & signed consultant's progress report
	100% completion of Chapel street (0.7km) constructed by 30-Jun-18	Construction commencement-50% completion by 30-Sept-17	Construction in progress- 80% completion by 31-Dec-17	Construction in progress- 100% completion by 31-Mar-18	n/a	Completion Certificate & signed consultant's progress report
	100% Completion of the upgrading of	Construction commencement-	Construction in progress 100%	100% Completion of the upgrading of	n/a	Signed Consultant's Report & Completion



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OBJECTIVES	2017/2018	QUARTERLY TARGETS & ACTUALS				PORTFOLIO OF EVIDENCE
	ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	
	PROJECTED	PROJECTED	PROJECTED	PROJECTED	PROJECTED	
	Jeffrey Zungu sports field by 31-Dec-17	50% completion by 30-Sept-17	completion by 31-Dec-17	Jeffrey Zungu sports field by 31-Dec-17		Certificate
	100% completion of the electrification of ward 5 (Mkhunya) phase 2 by 31-Dec-17	80% completion by 30-Sep-17	100% completion of electrification by 31-Dec17	n/a	n/a	Progress report & Closure report



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8. DETAILED CAPITAL WORKS PLAN (THREE - FIVE YEARS)

WARD	NAME OF THE PROJECT 2016/2017	ORIGINAL BUDGET TOTAL 2016/2017 R	NAME OF THE PROJECT 2017/2018	NAME OF THE PROJECT 2018/2019	NAME OF THE PROJECT 2019/2020	NAME OF THE PROJECT 2020/2021
1			Harold Nxasane Road	Webstown electricity infields	Mahafana -water	Station- water
2	Jeffrey ZunguSportfield		Chapel Street	Nyide residence road- Carrisbrook	Bethal Farming Electrification	Hopewell to Carrisbrook road
2	Portion of East Street-ph2					
2	Ixopo Bus Rank		Jeffrey ZunguSportfield			
3	Electrification & Housing (Ofafa)			MsingatheniHlabisa Combo Court	Sgedleni Hall	Magidigidi road
4	Morningside Hall (Soweto) – ph2			Fairview Roads	Electricity in Mandilini	Shezlop road
5	Electrification (Mkhunya) – Ph 1		Sprenza Road			
5	Electrification (Mkhunya) – Ph 2		Butateni Road	Mahlubini Road	Sinqandulweni Sports field	Siqandulweni Hall
6	Msenge Road		Electrification (Mkhunya)			
7	Upgrade of JolivetSportfield		120 infills, Ngomakazi Electrification	Pass 4 PhungulaSportfield	Mapo road	Hlokozi Skills Centre
8	Madungeni Hall		Mkhwanazi road	Masangweni sports field	Shelembe road	Masomini road
9	Kintail Hall			Upgrade of Shiyabanye Sports field	Khambula Hall	Chibini Hall
10			Kintail Hall (end 29 September 2017)	Bayempini Mzizi Sportsfield	KwaPesi road	Nonkanyana road
11	MxolisiNgubo Rd		Mncadi road	Nxele Road	Mhlabashane Skills Developing Centre	Nyuluka Road
12	Nomakhele Road			Kwadiadla sports field	Plainhill hall	Nkoneni to kwaDladla road
13	Thuleshe Road			Amazabeko Hall	Mdabu Skills Centre	Mgodi /Skeyi Road and Mgodi/Skeyi Hall
				Blackstore Electricity and Housing	Magawula Road	Ntsheleni road



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WARD	NAME OF THE PROJECT 2016/2017	ORIGINAL BUDGET TOTAL 2016/2017 R	NAME OF THE PROJECT 2017/2018	NAME OF THE PROJECT 2018/2019	NAME OF THE PROJECT 2019/2020	NAME OF THE PROJECT 2020/2021
14				Ezivandweni Road	Mdibaniso Road	Dangwini Road



CONCLUSION

A series of reporting requirements are outlined in the MFMA. Both the Mayor and the Accounting Officer have clear roles to play in preparing and presenting these reports. The SDBIP provides an excellent basis for generating the reports, for which the MFMA gives very clear guidelines. The reports then allow the Councillors to monitor the implementation of service delivery programmes and initiatives. The following planning and reporting cycle has been fully implemented at uBuhlebezwe Municipality.



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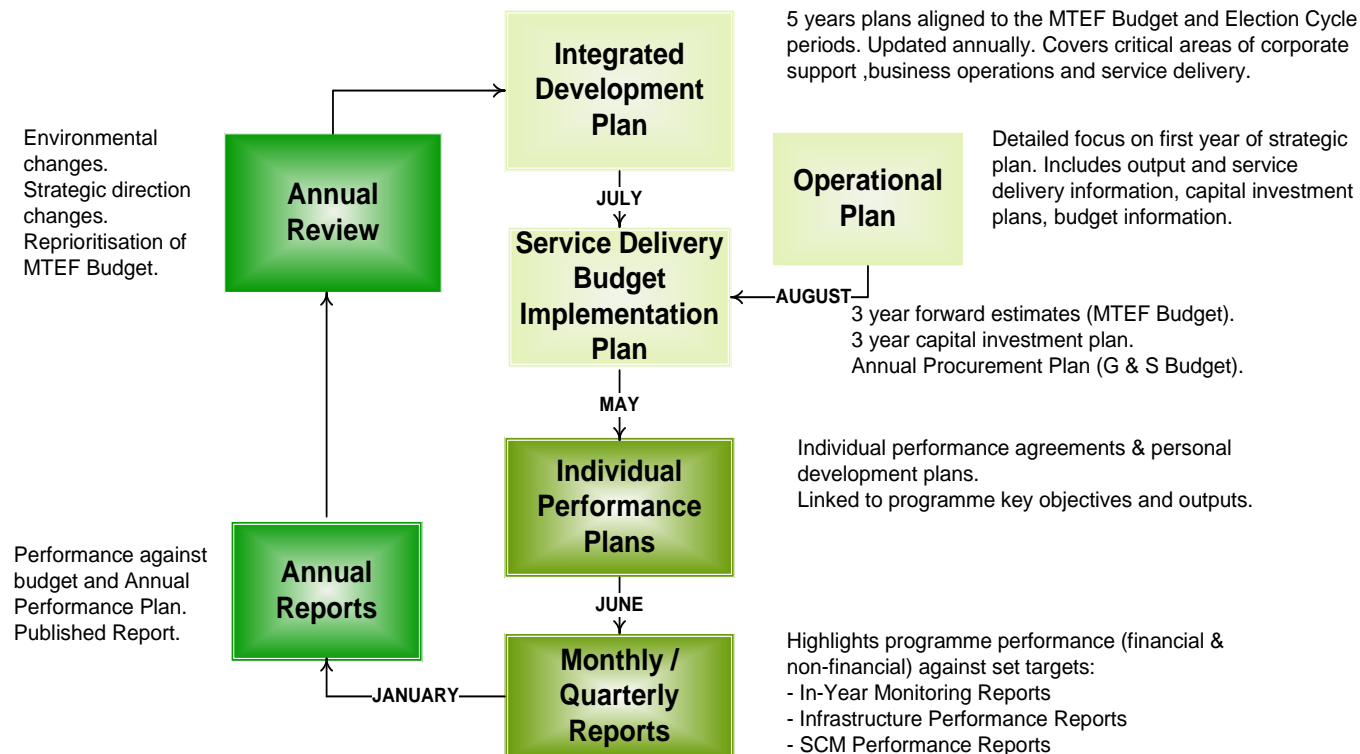


Figure 2: Planning & Reporting Cycle



7.1 Monthly Reporting

Section 71 of the MFMA stipulates that reporting on actual revenue targets and spending against the budget should occur on a monthly basis. This reporting must be conducted by the accounting officer of a municipality no later than 10 days after the last working day of each month. Reporting must include the following:

- a. Actual revenue per source;
- b. Actual borrowings;
- c. Actual expenditure per vote;
- d. Actual capital expenditure per vote; and
- e. The amount of any allocations received.

If necessary, explanations of the following must be included in the monthly reports:

- a. Any material variances from the Municipality's projected revenue by source, and from the Municipality's expenditure projections per vote;
- b. Any material variances from the service delivery and budget implementation plan; and
- c. Any remedial or corrective steps taken or to be taken to ensure that the projected revenue and expenditure remain within the Municipality's approved budget.

7.2 Quarterly Reporting

Section 52 (d) of the MFMA compels the Mayor to submit a report to the Council on the implementation of the budget and the financial state of affairs of the Municipality within 30 days of the end of each quarter. The quarterly performance projections captured in the SDBIP form the basis for the Mayor's quarterly report.



7.3 Midyear Reporting

Section 72 (1) (a) of the MFMA outlines the requirements for mid-year reporting. The Accounting Officer is required by the 25th of January of each year to assess the performance of the Municipality during the first half of the year, taking into account:

- i. The monthly statements referred to in section 71 for the first half of the year;
- ii. The Municipality's service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the Service Delivery and Budget Implementation Plan;
- iii. The past year's annual report, and progress on resolving problems identified in the annual report; and
- iv. The performance of every Municipal Entity under the sole or shared control of the Municipality, taking into account reports in terms of section 88 of the MFMA from any such entities

Based on the outcomes of the mid-year budget and performance assessment report, an adjustments budget may be tabled if actual revenue or expenditure amounts are materially different from the projections contained in the budget or the SDBIP. The SDBIP is also a living document and may be modified based on the mid-year performance review. Thus the SDBIP remains a kind of contract that holds the Municipality accountable to the community.

7.4 Recommendations for SDBIP Process

The implementation of an automated business solution will enhance the completeness and quality of information presented in future SDBIP's.